

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND TWO HUNDRED AND NINETY-THIRD MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 4, 1993

The Board of Trustees met at its regular monthly meeting on Friday, June 4, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 4, 1993 meeting, Board of Trustees

The Chairman, Ms. Casto, called the meeting of the Board of Trustees to order on June 4, 1993, at 10:15 a.m. She requested the Secretary to call the roll.

Present: Deborah E. Casto, Chairman, John W. Kessler, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, David L. Brennan, and Hiawatha N. Francisco, Jr.

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Ms. Casto:

I am pleased to have the opportunity to officially welcome Mr. David L. Brennan as our newest member of The Ohio State University's Board of Trustees.

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#### **COMMITTEE APPOINTMENTS 1993-1994**

Resolution No. 93-143

WHEREAS the appointments to Committees and representatives to the Research Foundation Board of Directors, the Inter-University Council, the University Hospitals Board, The Arthur G. James Cancer Hospital and Research Institute Trustee Liaison, the Ohio State University Affiliates, Inc., Board of Directors, the Ad Hoc Committee on Planning, the University Foundation, and the University Managed Health Care System, Inc. Board of Directors for 1993-94 are as follows:

Educational Affairs	John W. Kessler, Chair Michael F. Colley, Vice Chair George A. Skestos
Investments Committee	Alex Shumate, Chair Milton A. Wolf, Vice Chair Theodore S. Celeste
Standing Committee on Agricultural Affairs	Michael F. Colley, Chair Fred L. Dailey, Vice Chair, Ex Officio David L. Brennan
Student Affairs	Hiawatha N. Francisco, Jr., Chair Theodore S. Celeste, Vice Chair New Student Member
Fiscal Affairs	George A. Skestos, Chair Alex Shumate, Vice Chair Michael F. Colley David L. Brennan
Personnel Committee	Deborah E. Casto, Chair John W. Kessler, Vice Chair Milton A. Wolf
Inter-University Council	George A. Skestos
Research Foundation Board of Directors	Theodore S. Celeste

**COMMITTEE APPOINTMENTS 1993-1994 (contd)**

University Hospitals Board	Theodore S. Celeste George A. Skestos
The Arthur G. James Cancer Hospital and Research Institute Trustee Liaison	John W. Kessler Alex Shumate
Ohio State University Affiliates, Inc.	Deborah E. Casto (term 1 year) John W. Kessler (term 2 years) Milton A. Wolf (term 3 years)
University Foundation Ex Officio Class of Directors	Deborah E. Casto (term 1 year) John W. Kessler (term 2 years) Alex Shumate (term 3 years)
University Managed Health Care System, Inc. Board of Directors	Theodore S. Celeste
Committee on Planning*	Michael F. Colley, Chair Alex Shumate, Vice Chair John W. Kessler George A. Skestos

\*Serves as Board of Trustees interface with the University's Planning Committee.

NOW THEREFORE

BE IT RESOLVED, That the above Committee appointments and the representatives for 1993-94 are hereby ratified and confirmed.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**PRESIDENT'S REPORT**

President Gee:

First of all, congratulations, Ms. Casto, on your first meeting as chair of this Board. You are doing great. I know that your contributions will be of great value as we face a number of opportunities and challenges that we have here. Also, congratulations, Mr. Brennan, and welcome to the Board of Trustees.

We are very pleased to have you here. I would also like to note, that sitting here and already taking on new responsibilities is the incoming Provost of the University, Dr. Richard Sisson. We are very pleased to have you here with us, Dick, and hope you are enjoying yourself.

I wanted to note that I have asked Dr. Martha Garland, chair of the Steering Committee, to now sit with us as a resource person. I think it is important that we have a representative from our faculty sitting with our vice presidents as a resource person for the University. That will make a great deal of difference.

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

Finally, in this regard, I would like to give congratulations to one of the members of our Board of Trustees, who just officially became a newly minted member of the Academy with a Ph.D., Dr. Milton Wolf. Dr. Wolf received his Ph.D. in economics, two weeks ago from Case Western Reserve, a distinguished institution which he is now distinguishing even further by that degree. Nonetheless, it is not an Ohio State degree, but he has one decent degree that we know of which is that Ohio State degree. But Mr. Ambassador, now Dr. Wolf, congratulations. That is a unique achievement and we are all proud of you.

As the academic year draws to a close, we are, indeed, facing budgetary challenges. Over the past few weeks and months, several factors have had significant impact on our planning for next year. Lower than expected enrollment revenues, the slow recovery of the state and national economies, and spending commitments have brought into sharp relief the problem with which we are dealing. Simply put, as I told our university community last week, while it is healthy that our ambition exceeds our revenues, we must assure that our expenditures do not.

Over the past several days, I have met with faculty, staff, and students across the campuses to field their questions and hear their concerns. We continue to encourage open discussion and welcome the variety and creativity of solutions being brought forward from many sources. Based on these open meetings, I am more convinced than ever that the people of this university, while very concerned at the impact of the losses we have experienced, share a deep commitment to protecting the quality of education that Ohio State offers to its students. And so therefore despite the challenges, I remain encouraged by the support of our hard-working faculty, our students, and their families.

One mother wrote to me last week that as far as her two daughters are concerned, "Ohio State University is the greatest learning institution in the world, barring none." While during these difficult times, that kind of dedication inspires our efforts and certainly reflects the pride of this institution.

We do, indeed, have much to celebrate and let me just talk about those. In May, we inducted 44 Columbus sixth-graders into our Young Scholars Program. They join the nearly 2,000 students from nine major Ohio cities who are part of this effort. The first class of Young Scholars, inducted as sixth graders in 1988, will be entering their senior year next fall. We look forward to welcoming all of them to Ohio State.

Yesterday, I introduced to the media a group of outstanding high school graduating seniors who will be entering Ohio State this fall. They are members of a class that again promises to be the best on record at this University. We expect to have 106 National Merit and National Achievement Scholars in the class, keeping us among the top universities in the country. We also will be welcoming a record number of Minority Scholars and University Scholars -- students in the top 3 percent of their high school classes. They will be joining an already distinguished group of students and faculty.

Dan Wiley, a senior from Atwater, Ohio, received the Andrew W. Mellon Fellowship as one of the top 80 students in the nation this year in the humanities. Dr. Milap Nahata, professor of pharmacy practice, has received the 1993 Distinguished Pharmacy Educator Award from the American Association of Colleges of Pharmacy. As distinguished scholar, Professor Nahata is praised by his students for using examples of his research that enhance their studies. He was chosen from among 4,000 pharmacy faculty nationwide.

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

This month, the university has recognized a number of members of our Ohio State family for their contributions throughout the year. Twelve notable students were named Outstanding Seniors and 50 received the Presidential Leadership Citation for their efforts to enhance campus life. Many of the colleges and departments have held recognition events to honor enrollment achievement.

I might note that there was truly an inspiring occasion for the university and the community with the presentation of the 1993 Wexner Prize to John Cage and Merce Cunningham. Mr. Cunningham literally transfixed the audience with his recollections of his collaboration with John Cage and his sincere appreciation for this honor.

The Wexner Prize is bringing great credit to the university, while a new degree program is advancing the role of Ohio State in the area of arts policy, funding, and regulation. This Master's degree program in arts policy and administration is a collaboration between the College of the Arts and the School of Public Policy and Management. To inaugurate the program, a symposium brought a distinguished panel to campus to discuss public policy and the arts.

I had the enjoyable opportunity to meet with the members of the Ohio State Class of 1943, marking their 50th reunion, and the Class of 1933, celebrating their 60th anniversary. For many of these alums, their years on campus were cut short by national and international turmoil. Their stories were interesting and their devotion to their alma mater is absolutely unbelievable.

From our newest class of Young Scholars to our alumni across the ages, Ohio State remains a place of opportunity, a place of vitality, and a place of commitment. And so in these times of challenges we have much to celebrate and much to strive toward as we work through the opportunities that are presented to us.

With that, I give you my report, Madam Chair.

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## **REPORT ON THE COLLEGE OF VETERINARY MEDICINE**

Ms. Casto:

At this time, I would like to call on Dr. William DeHoff and Dr. Milton Wyman, who wish to address the Board regarding the College of Veterinary Medicine.

Dr. Milton Wyman:

Thank you, Madam Chair. Distinguished Board of Trustees Members, we want to thank you on behalf of the Veterinary Medical Alumni Society for the opportunity to address this Board and our concern for the future of veterinary medical education here in the State of Ohio.

## **REPORT ON THE COLLEGE OF VETERINARY MEDICINE (contd)**

Dr. Wyman: (contd)

When President Gee first came on board at the University, he came over and made visitations to all of the schools and he honored us with his presence. His off-the-cuff comments suggested that he would support uniqueness and excellence in education. I would like to discuss with you a little bit about the uniqueness and the excellence of veterinary medical education in the State of Ohio.

We are the only College of veterinary medical education in the state. That in itself is very unique. Indeed, we are one of only twenty-seven colleges of veterinary medicine in the United States. We are the third oldest college of veterinary medicine, and the largest college of veterinary medicine in the United States. We have graduated more veterinarians than any other college of veterinary medicine in the United States.

One hundred and thirty students are selected every year to the College. This is in and of itself unique, because it is more difficult to get admitted to a college of veterinary medicine than it is to any of the other allied health professions. The reason for that is because of the positivity of schools and the interest in the profession. So we have an opportunity to select extremely bright, young people who have finished their academic requirements for admission to the College of Veterinary Medicine.

The average point hour of these students is somewhere in the area of 3.5. We talk about national merit scholars -- we have very, very good national merit scholars, because we select these students from other institutions rather than only The Ohio State University. Their diversity of socioeconomic and cultural backgrounds provide an excellent environment for not only our College, but the University. The majority of our students that we select, fulfill the requirements to earn the degree Doctor of Veterinary Medicine.

Let's talk about some of the excellence in veterinary medicine in the State of Ohio. We have the largest clinical patient load in institutional veterinary medicine. That is extremely important, because our students have an opportunity to get hands on experience. Our faculty and graduate students have available to them naturally occurring diseases that go across-the-board of species and, indeed, reflect the opportunity for basic research in diseases of animals and humankind.

Let me cite some examples of this. Our retrovirus laboratory -- that group was responsible for the development of a feline-leukemia vaccine. This is analogous to, but not identical to, AIDS. And although it does not answer the immunization for AIDS question, it certainly adds a piece of the puzzle to that very difficult situation.

Many years ago, one of our faculty members developed the first artificial hip and today, the Gorman Prosthesis is routine in the replacement of hips, knees, etc. A veterinarian from the State of Ohio, from the College of Veterinary Medicine, was responsible for the initiation of that through animals.

In regards to the internal fixation of fractures, the late Dr. Bruce Hohn, brought that technique to this country from Switzerland. It is utilized annually in a short course -- over twenty years now -- where the individuals who participate number in excess of 450 every year. These are medical people and veterinarians from this country and abroad. It has received the highest awards from this University for continuing education. It is more or less extension work without any cost to the University.

## **REPORT ON THE COLLEGE OF VETERINARY MEDICINE (contd)**

Dr. Wyman: (contd)

I can continue to go on with all of the various things that our institution can be proud of in excellence and in uniqueness. We share the pride -- the good Buckeye Pride -- of this institution, in general, and of the College of Veterinary Medicine, in particular. We thought with the excellence and the uniqueness of our College that we would be on this ship. We find that we are on a lifeboat and we are not certain whether that lifeboat is seaworthy.

I would like to introduce my colleague, Dr. Bill DeHoff, who will discuss some of the other problems that we feel are present today. Bill --

Dr. William DeHoff:

I thank you for your time and I will be as brief as I can. Dr. Wyman and I have been asked, by the Veterinary Alumni Association of the College of Veterinary Medicine of Ohio State University and by the State's Veterinary Medical Association, to present some concerns to you for your consideration. Because it is incomprehensible to them that the present activities of the University and its administration in its approach and direction to this College are unacceptable.

It is felt that you, the Board of Trustees, must not be fully aware of the attitude that is perceived by the College and the alumni of the activities of the administration. We are aware that the alumni has little official or legal position as to the decision-making process, except the positions that we may assume in voicing our support or disagreement with University activity. To what extent this review is decided upon or questioned and pursued is up to the individual organizations. Therefore, before the process of examination or review widens or explodes, the leaders of organized veterinarian medicine in this State and the memberships of the alumni of Ohio State around this country and around this world felt that the Board of Trustees should be fully aware of the problems and how they are being managed at this time. We need to be sure that we have at least presented our concerns, brief albeit.

It should be reinforced that the alumni of the University of professional colleges have a close binding. I am an alumnus, as are all of the rest of them that represent us here today. The binding to your professional college is greater. It goes on through a formation of learning as a way of life in your professional career, which is continually supported by your college. The personal reputation of the college is felt to reflect personally on the individual veterinarians or physicians or dentists, as it may be. The feelings of commitment -- to give you some idea why these people have come out of everywhere -- is not dissimilar to a parent in the local school system with their children. It may not be the most logical or forthright, but it is sincere and it is dear. They are committed to being sure not that we receive any more, but that we receive no less than is our due.

The straw that broke the camel's back that was brought to the Board and that brought the body of the alumni to their feet was the process that will not go away. It was the manner, the style, the attitude, and the lack of respect in the presentation for the request of the resignation of the Dean of the College of Veterinary Medicine. He is not the reason we are here, he is just the lightening rod that has brought the alumni across this country to their feet.

## **REPORT ON THE COLLEGE OF VETERINARY MEDICINE (contd)**

Dr. DeHoff: (contd)

We are aware of severe budget cuts continuing from the State over which you have little control, but we are sure that you are working very hard to shore them up. The question is to what degree -- and more importantly, are those cuts understood by the budgeteers. This is the largest veterinary medicine college in the country. Of the five schools in the Big 10, the student/faculty ratio at Ohio State is five to one, the average is 3.8 to one. Funding of faculty salaries is about \$8,000 below the average full professor and it's equivalent as it drops. \$24.9 million was brought into Ohio State's College, the average for those other five colleges is \$33.7 million. The average student expenditure is \$39.8 million at Ohio, the average for the other schools is \$68.5 million. University funding is 58 percent of our total budget, 28.9 percent goes for the professional student, when the average is 51.2 percent.

This is a time of decreasing financial budgets, which everybody is going through. When it gets down where it gets bitter you have to make hard choices. The decision to start new programs is admirable, but when it takes from your foundation stock, whether you are a farmer or you are in business, and you start to cut away the pins that have made you strong we begin to doubt that the judgements are being used in an appropriate manner.

Our College is under limited accreditation by the AVMA and this needs to be corrected for us not to be predisposed to losing accreditation. Faculty and student morale isn't good. It's not good anywhere. It is very difficult when there have been no raises since 1991. The growth is rapid in our profession and we are having difficulty getting the funding to keep up with the physical needs. A department of 120 faculty, with about six secretaries -- these are people that are not only calling your local veterinarians to report about cases, but trying to get out their data. It makes for a very inefficient system.

The uniqueness and excellence that the faculty heard they believe. It is not a school of high powered business people that have made major decisions. These are people that work in laboratories, and teach the students that lead this nation in a variety of professions. When they learned that their budget was cut 7 percent last year -- and it was more than all the other allied health professions on campus -- they wondered why if uniqueness and excellence which they know they have, and they presented were not followed up with the words they took to be fact [as Dr. Wyman said President Gee "would support uniqueness and excellence in education"].

Recruiting of minorities is always a problem. I see it in the paper all of the time and every university is seeking minorities. Our College set up a program which is serving our profession by seeking minorities to come into this profession. It identifies them through their testing scores -- people who can compete. Yet, other schools now have adopted the program and they are now getting the students. We do not have the scholarship money to present to these people, and a chance to put the minorities into professional colleges and positions around this country.

Dean Wright -- thirteen years of service as dean. Selected by the faculty and the administration of this University; renewed after five years by the faculty and, again, the administration of this University; and renewed again by the faculty and this administration of this University. And after three years, two years from retirement, he is asked to tender his resignation in the morning to save him the embarrassment of asking the faculty for a vote.



## **REPORT ON THE COLLEGE OF VETERINARY MEDICINE (contd)**

Dr. DeHoff: (contd)

Dean Wright is the academic head of the veterinary profession in this State. When you select a dean of the College of Veterinary Medicine anywhere in this country and in Canada, you select the head of the academic affairs of the profession. Dean Wright is President of the Council of Deans of the Veterinary Colleges. Dean Wright has raised more money for our College programs in gifts than any other dean in the history of our College. Dean Wright started the Alumni Scholarship Program, that in its first casting produced over \$250,000. He is also president-elect of the AVMA.

Asking the Dean to step-down in this manner is not what we believe is appropriate administration. Given the fact that he is two years from retirement, you are going to ask the faculty for a vote, you have a budget that is decreasing that you cannot control completely, how are you going to begin to offer another job to a qualified person? To say, "Come with us, we have a great situation for you to come with, and we are backed up by the Board of Trustees, the administration, the faculty, and the State of Ohio." You do not have an opportunity to do that.

This is just the tip of the iceberg that I have been able to present. It is little things that break that camel's back. In a budget meeting a week ago Monday with the budget people for the faculty of the College of Veterinary Medicine, a member of the Provost's office, who has been on this campus and who was asked to visit the College, asked the question, "How many veterinary schools are there in the State of Ohio?" I can't imagine in your businesses or in my business having someone responsible for my financial success not being aware of what is going on within the colleges for which they hold the restraints and the bloodlines! This means a great deal. This is everything to this State.

The Veterinary School did not call Mrs. Smith at 5:00 this morning to tell her that her great boxer dog had died -- which I had to do. This is a much bigger thing and you have a part in it. We ask the Board of Trustees -- we trust your judgement -- to please investigate what is happening. Make your decisions wisely, but do not cut the foundation pins of this University for the desire to start new programs. We don't doubt they may be needed, but there must be a better time and a better place.

Dr. Wyman and I thank you for your time. Our feelings are sincere and if you have any questions at any time, we would be more than pleased to speak with you. Thank you.

Ms. Casto:

Thank you, gentlemen, for your comments.

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## **STATUS REPORT ON MANAGING FOR THE FUTURE TASK FORCE**

Mr. Skestos:

On March 16, 1993, our Steering Committee had its first meeting as a committee of the whole. The Committee is made up of eleven members: six faculty, two staff, one outside business person, a student representative, and myself. Bill Shkurti, Vice

## **STATUS REPORT ON MANAGING FOR THE FUTURE TASK FORCE (contd)**

Mr. Skestos: (contd)

President of Finance, and Nancy Rudd, Vice Provost for Academic Affairs, were asked to attend and to give us a sense of what the genesis of the Task Force was and what it thought it was suppose to be accomplishing. We also wanted to get a sense of where there was agreement, where there was a lack of consensus, and finally, what the implications of the recommendation of the Task Force were to the University.

After hearing from both of these people, the Committee then discussed what our role was and the best means of accomplishing the tasks. We also decided the best way to proceed was to form five subcommittees. Each subcommittee is addressing one of the five recommendations of the Ohio State Task Force which are as follows: 1) the Simplification of the University's Organization and Governance Structure; 2) Improving Its Information Management System; 3) Establishing Documentation of Academic Achievements, such as assessment of student performance and systematic evaluation of academic programs, along with the formation of workloads for faculty members as to teaching, research, and service; 4) Improving our Academic Support Service, which involves developing criteria for centralizing services, reviewing guidelines for contracting work, and developing a personnel evaluation and reward system among other things; 5) working with the State to bring about changes in policy that effect OSU particularly, modifying our subsidy formula so it does not penalize us in the fulfillment of our mission statement, seeking the permission of the State to manage our own capital construction projects, and being allowed to develop and administer our own personnel system.

Our first subcommittee meeting dealing with the University's Organization and Governance Structure, was held on April 8, 1993. Dean Garland was appointed chairman of this committee. In addition to the regular members present, Nancy Rudd, from Academic Affairs, Professor Martha Garland, from the University Senate, and Professor Robert Holmes, from the Faculty Council, were invited to attend and discuss those matters which their constituent groups were presently working on. Professor Holmes described the Faculty Council and its role in the University's governing structure. He discussed the current strides to make the Council more prominent, including holding meetings specifically to discuss topical issues of concern such as faculty workload policies, faculty sanctions, and other such matters.

Professor Garland spoke to us concerning faculty participation in the Council and Senate. There was some general discussion concerning the Senate's image and its powers. In addition, there was a discussion concerning the need to stimulate a greater interest by the faculty in the Council and the Senate, and the importance of communicating to the departments and the public what the Senate is doing. We ended the discussion on how more emphasis should be given to the service aspect of the faculty members' duties. All agreed that more credit and recognition should be given to those who serve.

The following day, April 9, 1993, our subcommittee on the Improvement of the University's Information Systems met. In addition to the regular committee members, Charles Bender, Director of Academic Computing and the Supercomputer Center, Jim Davis, Associate Director of Research Computing, and Associate Provost Don Dell were present and discussed the University's Information System.

## **STATUS REPORT ON MANAGING FOR THE FUTURE TASK FORCE (contd)**

Mr. Skestos: (contd)

Jim Davis began with a discussion concerning current and structural projects, including HomeNet, a system to bring faculty, students, and administrators together.

It is the hope eventually to get everyone working on the same network and to have computing available to all in their homes. Don Dell described how the current student services evolved and developed independently. Currently Academic Computing is looking at an on-line interactive consultation system being used in Dayton. The Information Task Force which is headed by Vice President Hayes is currently looking at improving Brutus by adding a waiting list feature that would maintain a list of students that were closed out of particular courses and by retaining that list from quarter to quarter, giving those students priority assignment.

Charles Bender gave an overview of Academic Computing and discussed with us moving to a distributive mode of computing which is cheaper for the hardware, but more expensive initially for instruction in training personnel. He indicated that the deans seemed to be in favor of it. He further described technology change in general, and said that at OSU we have conservative technology that is traditionally one generation behind in mainframes. Mr. Bender, when asked about the cost in making changes to bring us current, indicated the academic portion would cost approximately \$20 million over what we now spend. He also indicated that the deans rank computing as number two on their list of priorities.

We briefly discussed remote interactive videos and cooperative efforts for sharing the networks to teach courses at different sites. Mr. Jay Yutzey was appointed the chairman of that subcommittee.

Again, on May 5, 1993, the Academic Achievement Committee met. In addition to the regular committee members, David Williams, Vice Provost for Minority Affairs, and Jim Mager, Director of Admissions and Financial Aid, were invited to discuss current operations with their units and how they related to documenting academic achievements. We discussed the climate for minority students on campus and a tracking system for surveying students. We also had an extensive discussion on student assessment and, in particular, the North Central Accreditation requirements, and the effect of the June 1995 deadline.

We also discussed the University's progression from open admissions to selective admissions and the change that has been effected on the profile of our undergraduate student population. It is interesting to note that during the last three years, beginning with the Autumn Semester of 1990, the number of National Merit Scholars at OSU has increased from twenty-six to over 100. In addition, the average SAT composite scores during that same period have gone from 965 to 990. The number of National Achievement Scholars has risen over 300 percent, and the number of University scholars has gone from 272 to 405. Furthermore, our retention for students graduating at the end of a six-year period has gradually been on the rise.

We also discussed the need for an increased effort in recruiting top quality minority students and the much needed additional support for such students. Professor Susan Huntington was named chairman of this committee.

**STATUS REPORT ON MANAGING FOR THE FUTURE TASK FORCE (contd)**

Mr. Skestos: (contd)

On May 14, 1993, the Simplification of the Organization and Governance Structure Committee met for the second time. At this meeting we asked Professor Martha Garland, from the University Senate, to give us further information as to the changes that the Senate was considering. She indicated that greater faculty participation on the Council was being sought and further noted that the Council was currently meeting monthly to discuss institutional issues. Because of greater faculty participation, it is hoped that the Senate will come to be seen as a truly representative body of the faculty. She also told us about three committees which had recently been created with the purpose of: 1) first evaluating the Senate structure; 2) looking at the effectiveness of the Senate committees; and 3) triaging.

We also briefly discussed Regional Campuses and some of their complex issues. There was additional discussion on the link between budget and academic programs and the need to better communicate this to the faculty. It was felt, and this is an important note, that the serious fiscal problems of the University are not always fully realized by the faculty and we need to better communicate to them on this important issue. We briefly touched on the pros and cons of reorganization and it was the feeling that such reorganization should not only be for fiscal reasons, but also academic reasons. Such changes should always be based on quality.

We held our second committee of the whole meeting on June 1, 1993. We asked Bill Shkurti, Vice President for Finance, to come and speak to our committee on the implications of what our present fiscal crisis might have on the various matters which our subcommittees have under consideration, such as the funding of informational systems, the changing in admission policies, and other such related matters. Later on in the meeting, we again reexamined our role and agreed to stress in our subcommittee meetings the importance and need for long-range and intermedial range planning. We also felt we should state goals and objectives with time tables to accomplish things. We agreed to continue to further gather information in order to become more familiar with the various issues at hand, as well as monitor the activities underway.

In addition, we agreed to identify ways that the various subcommittees might facilitate and support those units working on the various Task Force recommendations. We all agreed that our committee would be one of activism and that each one of us would assist in communicating to members of the faculty, student body, supporting staff, and Trustees the progress that is being made and the urgency and necessity of their support. Our committee is dedicated to involvement. That ends my report.

Ms. Casto:

That's wonderful. Does anybody have any questions on this report?

President Gee:

I have really appreciated your own personal leadership. I think it is worthy to note, and you have shared this with me, that this particular committee has taken this task very seriously and they are working very steadily on all of these issues. I hope you convey my own personal thanks to them, because given the issues that we are dealing with right now, I think that the escalation of those issues is going to have

## **STATUS REPORT ON MANAGING FOR THE FUTURE TASK FORCE (contd)**

President Gee: (contd)

to come along. I assume with the time frames that you have given that we could still meet some of our objectives even this year. Right?

Mr. Skestos:

Yes. I think we have the finest people that we possibly could gather from this University sitting on the steering committee. Each and everyone of them is 100 percent dedicated to involvement and has the highest interest for the University.

Ms. Casto:

Thank you, Mr. Skestos.

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## **RESEARCH FOUNDATION REPORT**

Mr. Celeste:

A summary of the Grants and Contracts received by The Ohio State University Research Foundation during the month of April may be found at Tab 1 in this report. In the first table, the awards for the period July through April from Federal sponsors continue to show an increase of about 5 percent. However, the total funding from all sponsors is down about 5 percent. There are significant increases in funding from the Department of Defense, Department of Education, and the National Institutes of Health. The second table provides a summary of fiscal year 1993 awards with the detail on how the awards would have been distributed between the Research Foundation and the Engineering Experiment Station prior to their merger.

At Tab 2 you will find expenditure summaries for the month of April. Total expenditures have increased 5.3 percent and it is noteworthy that both Federal and Non-Federal expenditures are following this trend.

Some new projects of special interest that were funded in the month of April are listed at Tab 3. These new projects are in areas that the University has identified as Key Technologies. Professor Jessie Au, an NIH Merit awardee from the College of Pharmacy, has received \$284,193 for her part in three new projects funded by the National Institute of Health. Professor Au, as Program Director, will be interacting with Professors Badalament and Wientjes on their projects as they all focus on Mitomycin C. Professor Au's project will focus on studying the determinants of Mitomycin C in human solid tumors with the hope of finding indicators that will identify patients likely to respond to Mitomycin C treatment.

Professor Alan Paau in the Biotechnology Center has been funded by the Midwest Plant Biotechnology Consortium to develop a campus-wide, goal-oriented Biomass/Biofuel Consortium which will emphasize a multidisciplinary team approach to research and problem-solving in bioenergy issues.

## **RESEARCH FOUNDATION REPORT (contd)**

Mr. Celeste: (contd)

Yesterday I met with Professor Frank De Lucia, Chairperson of Physics, to discuss research activity in his department. We spent a great deal of time talking about the potential impact of our present financial situation of the department as well as the University in general. A concern is that we do not want to disrupt the Physics Department, which has a terrific national reputation that is built upon the Nobel Laureate, 6 NSF Presidential Young Investigators, and many eminent faculty.

At Tab 4 is the list of all projects funded in April.

At Tab 6 is the press releases issued by University Communications highlighting recent research activity.

## **REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 93-144

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation and the Engineering Experiment Station of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station during the month of April 1993 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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## **HOSPITALS BOARD REPORT**

Mr. Skestos:

On May 27 the Hospitals Board received several reports. These reports included the annual evaluation on the programmatic and clinical activities of Dodd Hall. Ms. Ruth Mount, President of the Service Board, submitted the annual Service Board report. Additionally, there was a demonstration of the Central Ohio Medical Information Network (COMIN) which is co-sponsored by the Hospitals. This network will permit clinical and management information to be shared with those physicians, hospitals, and insurance companies who elect to be part of the computer information network. The Medical Director gave a brief overview of physician activities. The Chief of Staff updated us on the progress of the Single Bill Program.

## **HOSPITALS BOARD REPORT (contd)**

Mr. Skestos: (contd)

The Hospitals Board reviewed, and pending final agreement by the University Board, approved the 1993-94 operating budget and the 1993-94 capital plan. The budget includes an average one percent (1%) rate increase.

### **AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS**

Resolution No. 93-145

Synopsis: The amendments to the University Hospitals Board Bylaws are recommended for approval.

WHEREAS pursuant to bylaw 3335-103-01 of the University Hospitals Board Bylaws, the University Hospitals Board Bylaws may be amended by The Ohio State University Board of Trustees; and

WHEREAS the amendments to the University Hospitals Board Bylaws has been endorsed and ratified by the University Hospitals Board on April 22, 1993, as follows:

#### Amended Bylaws

3335-93-01 University hospitals board.

(A) (1) through (4) Unchanged.

- (5) In addition to the hospitals board members, the following, at the board's request, will participate in deliberations, will receive agenda and minutes, and from time to time will be invited to attend board meetings and other activities, and to submit agenda items:

Persons designated by the university's board of trustees as emeritus hospitals board members  
Deans of health sciences colleges  
Medical director of university hospitals  
Chief, hospitals medical staff, or equivalent position

(6) and (7) Unchanged.

(B) Unchanged.

- (C) In recognition of unique contributions to university hospitals, former members of the hospitals board may be designated by the university's board of trustees as emeritus hospitals board members. Emeritus hospitals board members will be non-voting members, and will serve for a three-year term of office. At the end of the three-year emeritus term their board service will conclude and there will be no further service or attendance requirements.

3335-93-04 Meetings and notice.

- (A) Regular meetings. Regular meetings of the hospitals board may be held at the hospital each month, or on a schedule established by the board, at times which shall be set and publicly announced by the chairperson of the board, or at such other time or place as may be announced by the chairperson.

**AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)**

Amended Bylaws (contd)

- (B) Special meetings. Special meetings may be called at the direction of the chairperson, or shall be called by the chairperson at the request of three members of the board, provided that notice to all board members shall be given not less than five days prior to the meeting. The notice shall state the time, place, and purpose of the meeting.

Balance unchanged.

3335-93-07 Removal.

(A) Unchanged.

- (B) Any board member who has three unexcused absences for three successive meetings, or five unexcused absences in a calendar year, as determined by the chairperson, shall be automatically removed.

3335-95-01 Officers.

The officers of the board shall be members of the board and shall consist of a chairperson, vice chairperson, and such other officers as the board may deem advisable. The chairperson and other officers, chosen from among the citizen members, shall be elected annually by the board. No officer may serve more than two successive terms.

3335-95-02 Chairperson.

The chairperson of the board shall appoint all committee members; shall preside at all meetings of the board; shall be responsible for approving agenda for board meetings; shall make an annual report to the university board of trustees and such other reports as the Ohio state university board of trustees may require; shall serve as an ex-officio member, without vote, on all standing and special committees unless otherwise specified in the bylaws. The chairperson shall have such other and further duties and authority as may be prescribed elsewhere in these bylaws, or from time to time by the hospitals board.

3335-95-03 Vice chairperson.

During the absence of the chairperson or the chairperson's inability to act, the vice chairperson shall perform the duties and exercise the powers of the chairperson. (B/T 5/2/80, B/T 6/4/93)

3335-97-02 Executive committee.

(A) Responsibilities. The executive committee shall:

- (1) Transact business of the board between regular meetings of the board.
- (2) Coordinate the board's education and self-evaluation activities, and interaction with the Ohio state university board of trustees. The summary of the annual self-evaluation will be shared with the full hospitals board and communicated to the university trustees in accordance with Chapter 3335-93-03 (B).
- (3) Coordinate board activities and committee representation.



**AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)**

Amended Bylaws (contd)

- (4) Ensure review of the hospitals board bylaws every other year, and forward the report/recommendations to the full hospitals board. Modifications will be forwarded to the university trustees for review and approval as appropriate and in accordance with Chapter 3335-103-01.

(B) Composition. The executive committee of the board shall consist of: the chairperson of the board, who will serve as chairperson of the committee; the vice chairperson of the board; the immediate past chairperson of the board; the president of the university; and the chairpersons of all standing committees of the board, and the two trustee members of the board. The vice president for health services, or other officer designated by the president of the university, and the dean of the college of medicine, the medical director, the hospitals executive director, the chief of the medical staff, and the chief of staff elect, shall serve as ex-officio members without vote.

(C) Unchanged.

3335-97-04 Administrative/operations committee.

(A) Responsibilities. The administrative/operations committee shall be responsible for the following specific duties:

- (1) Development and maintenance of three year financial plan with continuous monitoring of the plan.
- (2) Evaluating safety/security and disaster planning performance.
- (3) Evaluating information systems development.
- (4) Monitoring development programs.
- (5) Monitoring capital and facilities programs.
- (6) Monitoring operational goals and performance.
- (7) Reviewing internal and external audit functions.
- (8) Such other responsibilities as assigned by the chairperson of the board.

(B) and (C) Unchanged.

3335-97-05 Professional affairs/education/research committee

(A) Responsibilities. The professional affairs/education/research committee shall be responsible for the following specific duties:

- (1) Monitoring all patient care activity in facilities deemed by the university trustees to be the administrative responsibility of university hospitals including, but not limited to, the hospitals, clinics, ambulatory care facilities, and physicians office facilities.
- (2) Monitoring quality assurance performance under all programs identified in (1) above.
- (3) Monitoring medical and other educational activity and relationship to hospitals.

**AMENDMENTS TO THE UNIVERSITY HOSPITALS BOARD BYLAWS (contd)**

Amended Bylaws (contd)

- (4) Monitoring research activity and relationship to hospitals.
- (5) Monitoring the evaluation of credentials and privileges requests of physicians and other applicants.
- (6) Reviewing accreditation and licensure agency requirements and response to such.
- (7) Reviewing of medical staff bylaws changes.
- (8) Reviewing human resources actions including management and professional development, compliance with eeo guidelines, wage and salary administration and productivity.
- (9) Such other responsibilities as assigned by the chairperson of the board.

(B) and (C) Unchanged.

3335-101-05 Appointment to the medical staff and assignment of clinical privileges.

Upon recommendation of the medical staff and in accordance with the medical staff bylaws, the board may appoint faculty members who are graduates of recognized medical and dental schools, meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the hospitals and shall grant clinical privileges to such persons, subject to ratification of the Ohio state university board of trustees. Appointment to the medical staff carries with it full responsibility for the treatment of individual hospitals patients subject to such limitations as may be imposed by the board or the bylaws, rules, and regulations of the medical staff. Appointments to the medical staff shall be for two years, renewable each year in accordance with the reappointment procedure set forth in the medical staff bylaws. Reappointments to the medical staff will be made every other year by the board, and shall be for two years. (B/T 5/2/80, B/T 6/4/93)

3335-101-07 Hospital clinical departments.

- (A) Appointment of the chief of each clinical department is subject to approval by the board on the recommendation of the dean of the applicable professional school and the vice president for health services. All such appointments shall be periodically reviewed by the board. Chiefs of clinical departments vacancies may be filled on an interim basis at any time by action of the dean of the appropriate professional college, after consulting with the board. (In general, the chiefs of clinical departments will be chairpersons of corresponding academic departments in the medical college.)

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the University Hospitals Board Bylaws be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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## **UNIVERSITY DEVELOPMENT REPORT**

Mr. Shumate:

Through the April 30 reporting period, gift receipts are 50 percent ahead of the amount of gifts received during the same period one year ago. As we have reported during the past several months, we did receive one gift-in-kind of cartoon art worth \$9.0 million, which does affect the total. However, we would still show a 29 percent increase over last year if we factored out the \$9.0 million gift.

I would like to point out two changes in the format of this month's report: 1) the "Gift Receipts By Donor Type" report is footnoted to explain significant variations; and 2) we added a "Gift Receipts By Purpose" report to show the breakdown of gifts received by general purpose categories. Of particular interest here, please note that thus far this year we have received about \$19.5 million toward the endowment. This is an 84 percent increase over this time last year.

Are there any questions? If not, Madam Chair, I would like to recommend to the Board the establishment of 15 new named endowed funds totaling \$2,071,014 in restricted support to the University, including one new endowed Chair in the College of Medicine. I am also requesting the revision of one named endowed fund.

## **REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 93-146

Synopsis: The report on the receipt of gifts and the summary for April 1993 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of fifteen (15) new named endowed funds and amendments to one (1) endowment funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 1993 be approved.

Upon motion of Mr. Shumate, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

## REPORT ON UNIVERSITY DEVELOPMENT (contd)

### SUMMARY

#### TOTAL UNIVERSITY PRIVATE SUPPORT

July-April

1991-92 compared to 1992-93

#### GIFT RECEIPTS BY DONOR TYPE

	<u>1991-92</u>	Dollars July through April <u>1992-93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 8,355,120	\$14,401,863	72
Alumni (From Bequests)	<u>1,726,514</u>	<u>3,543,150</u>	105
Alumni Total	\$ 10,081,634	\$17,945,013	78
Non-Alumni (Current Giving)	\$ 5,594,232	\$ 6,422,003	15
Non-Alumni (From Bequests)	<u>2,572,942</u>	<u>2,354,276</u>	(9)
Non-Alumni Total	\$ 8,167,174	\$ 8,776,279	7
Individual Total	\$18,248,808	\$26,721,292	46 <sup>A</sup>
Corporations/Corp. Foundations	\$14,041,445	\$26,988,247	92 <sup>B</sup>
Private Foundations	\$ 5,842,899	\$ 4,871,885	(17) <sup>C</sup>
Associations & Other Organizations	<u>\$ 3,473,442</u>	<u>\$ 3,744,656</u>	8
TOTAL	\$41,606,594	\$62,326,080	50

<sup>A</sup>Individual giving is up 46 percent compared to the July-April period one year ago because of five major gifts totaling \$7.6 million (one current gift of \$1.2 million, three irrevocable trusts totaling \$5.3 million and an estate settlement of \$1.1 million).

Of all gifts from individuals of \$10,000 or more during July-April this year, there were 217 gifts for \$18,650,096. Last year during the same period, there were 187 gifts but only totaling \$10,370,242.

<sup>B</sup>This increase is a result of a \$9 million gift-in-kind (cartoon art). Factoring this gift out, corporate giving is still up 28 percent over last year.

<sup>C</sup>Last year during the reporting period (July-April), there were 120 gifts of \$10,000 or more from private foundations totaling \$4,848,034. This year during the same period, private foundation giving at this level is down to 111 gifts totaling \$4,217,099.

(Note: Of the \$62,326,080 in current year gift receipts \$8,688,256 or 14 percent is the result of the payment of pledges from The Ohio State University Campaign. Also, if you factor out the cartoon art gift-in-kind of \$9.0 million, total giving is still up 29 percent over the comparable period of one year ago).

## REPORT ON UNIVERSITY DEVELOPMENT (contd)

### SUMMARY (contd)

#### TOTAL UNIVERSITY PRIVATE SUPPORT

July-April

1991-92 compared to 1992-93 (contd)

#### GIFT RECEIPTS BY PURPOSE

	<u>1991-92</u>	Dollars July through April <u>1992-93</u>	<u>% Change</u>
Gift Additions to Endowment	\$10,537,363	\$19,415,877	84
Gifts to Current Use Funds:			
Buildings/Equipment	\$ 4,739,397	\$14,536,177	207
Program Support	17,017,729	19,357,302	14
Student Financial Aid	2,941,804	2,653,279	(10)
Annual Funds--Colleges/Departments	5,488,070	5,368,848	(2)
Annual Funds--University	882,231	994,597	13
Total	\$41,606,594	\$62,326,080	50

#### THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds			
The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching (Faculty Chair - College of Medicine)		\$1,447,144.51	\$1,447,144.51
The Ann and Emanuel D. Rudolph Fund (Graduate Fellowship - Textiles and Clothing)		\$ 250,000.00	\$ 250,000.00
The Emanuel D. Rudolph Botanical Fund (Lecture and Library Support -- College of Biological Sciences)		\$ 87,875.00	\$ 87,875.00
The William R. Davidson Doctoral Fellowship in Marketing (Fellowship - College of Business)		\$ 86,245.34	\$ 86,245.34
The Auxiliary to The Columbus Dental Society Scholarship Fund (Scholarships - College of Dentistry)		\$ 45,000.00	\$ 45,000.00
The David H. Stansbery Bivalves Endowment Fund (Bivalve Mollusk Collection - College of Biological Sciences)		\$ 23,800.00	\$ 23,800.00

# **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

## **SUMMARY (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Establishment of Named Endowed Funds (contd)			
The Dr. Edward E. Eddowes Memorial Aviation Psychology Fund (Fellowships - College of Engineering)	\$ 23,180.00	\$ 23,180.00	
The Robert S. Young, M.D. Endowment Fund in Family Medicine (Family Medicine Support - College of Medicine)	\$ 16,905.00	\$ 16,905.00	
The Bernice C. Hum Animal Science Scholarship Fund (Scholarships - College of Agriculture)	\$ 15,482.91	\$ 15,482.91	
The Lashley/Lowe Minority Scholarship Fund (Minority Scholarships - Marion Campus)	\$ 12,381.25	\$ 3,000.00	\$ 15,381.25
The Dr. John C. Kirkpatrick Endowed Scholarship Fund (Scholarships - College of Optometry)	\$ 15,100.00	\$ 15,100.00	
The J. Howard and Josephine S. Fetro 4-H Endowment Fund (General and Scholarship Support - Highland County 4-H Program)		\$ 15,000.00	\$ 15,000.00
The First Community Village Endowed Scholarship Fund (Scholarships - College of Medicine)	\$ 15,000.00	\$ 15,000.00	
The Ohio State University Rugby Football Club Endowment Fund (General Support for Rugby - University Recreation and Intramural Sports)		\$ 15,000.00	\$15,000.00

### **THE OHIO STATE UNIVERSITY FOUNDATION**

#### **Approval of Description and Establishment of Named Endowed Fund**

The Chalmers P. Wylie Scholarship Fund for Public Service (Scholarships - College of Business)	\$ 50,000.00	\$ 50,000.00
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#### **Change in Description of Named Endowed Fund**

The Professor John C. Burnham Endowment Fund

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

**Establishment of Named Endowed Funds**

**The Doctor John D. and E. Olive Brumbaugh Chair  
in Brain Research and Teaching**

The Doctor John D. and E. Olive Brumbaugh Chair in Brain Research and Teaching was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of John D. Brumbaugh (M.D. '27), Akron, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a faculty chair position in support of brain research and teaching, including anatomy, physiology, pathology and therapeutics as related to the human brain as recommended by the Dean of the College of Medicine to the Provost and approved by the Board of Trustees.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donor for the benefit of education and research.

\$1,447,144.51

**The Ann and Emanuel D. Rudolph Fund**

The Ann and Emanuel D. Rudolph Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Dr. Emanuel D. Rudolph.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support a graduate research associateship or fellowship for a student enrolled in graduate study in the Department of Textiles and Clothing with a dissertation or thesis focus in the history of costume and/or buttons. Selection of the recipients shall be made by the Chair of the Department of Textiles and Clothing in conjunction with the Textiles and Clothing graduate studies committee.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exit or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$250,000

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The Emanuel D. Rudolph Botanical Fund**

The Emanuel D. Rudolph Botanical Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Dr. Emanuel D. Rudolph, Professor Emeritus of Plant Biology, and from his family, friends and colleagues.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to The Ohio State University Herbarium and shall be administered by the Director of the Herbarium. The income shall be used for two purposes, namely, an amount equal to approximately \$1,000 (indexed annually for inflation) shall support an annual Rudolph Memorial Lecture and associated expenses in the fields of cryptogamic botany, arctic/antarctic botany, or the history of botany. The remaining income shall be used for the preservation and continuation of the Rudolph Memorial Library in the Herbarium and related purposes.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Biological Sciences and the appropriate department chairperson or program administrative officer in order to carry out the desire of the donors.

\$87,875

**The William R. Davidson Doctoral Fellowship  
in Marketing**

The William R. Davidson Doctoral Fellowship in Marketing was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the family, colleagues and friends of William R. Davidson (Ph.D., Business Organization, 1951).

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be distributed to the Chair of the Department of Marketing in the College of Business to be used to fund The William R. Davidson Doctoral Fellowship in Marketing. The fellowship shall be awarded to an outstanding candidate and support the student's work in the application of principles of economics and management to marketing institutions.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$86,245.34



**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The Auxiliary to the Columbus Dental Society  
Scholarship Fund**

The Auxiliary to the Columbus Dental Society Scholarship Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from The Auxiliary to the Columbus Dental Society Loan Fund.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships to students in the College of Dentistry who are ranked in the upper twenty-five percent (25%) of their class, who are Ohio residents, and who exhibit some degree of financial need, with preference given to children of Auxiliary members. Any unused income shall be returned to principal at the end of each year in order to promote the growth of this endowment. Selection of the award recipient(s) shall be made by the College of Dentistry in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Dentistry in order to carry out the desire of the donor.

\$45,000

**The David H. Stansbery Bivalves Endowment Fund**

The David H. Stansbery Bivalves Endowment Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from David H. Stansbery (B.S., Biological Science, 1950; M.S., Hydrobiology, 1953; Ph.D., Zoology, 1960) and friends and faculty members of the College of Biological Sciences.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for the enrichment and maintenance of the Bivalve Mollusk Collection such that it can better serve the objectives of research, teaching, and service, including expeditions, purchase of collections, and related expenses of the Division of Bivalves of the Museum of Zoology, a part of the Museum of Biological Diversity, as determined by the head of the Bivalve Division.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer of the museum in order to carry out the desire of the donors.

\$23,800

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The Dr. Edward E. Eddowes Memorial Aviation  
Psychology Fund**

The Dr. Edward E. Eddowes Memorial Aviation Psychology Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund in memory of Dr. Edward E. Eddowes of Birmingham, Alabama, from his widow, Mrs. E. Anne Eddowes, his family and his friends.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

This memorial will recognize Dr. Edward E. Eddowes' lifelong interest in psychology and its application to aviation. The annual income shall be used to provide one or more fellowships to graduate students with preference given to those who are actively involved in the aviation psychology research. The selection shall be made by the Department of Aviation faculty in consultation with the Dean of the College of Engineering, the Graduate School, and the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$23,180

**The Robert S. Young, M.D. Endowment Fund  
in Family Medicine**

The Robert S. Young, M.D. Endowment Fund in Family Medicine was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Dr. and Mrs. Robert S. Young, the Department of Family Medicine, family, colleagues and friends of Professor Emeritus Robert S. Young (M.D. '47; B.A., Arts - Medicine '44) of Johnstown, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall support projects and programs which foster education in family medicine and, when appropriate, rural medicine as recommended by the Chairperson of the Department of Family Medicine.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine, Chairperson of the Department of Family Medicine, or program administrative officer in order to carry out the desire of the donors.

\$16,905

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The Bernice C. Hum Animal Science Scholarship Fund**

The Bernice C. Hum Animal Science Scholarship Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Bernice C. Hum.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarships for students enrolled in the Department of Animal Science in the College of Agriculture. Selection shall be made by the scholarship committee of the Department of Animal Science in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Department of Animal Science in order to carry out the desire of the donor.

\$15,482.91

**The Lashley/Lowe Minority Scholarship Fund**

The Lashley/Lowe Minority Scholarship Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Madge Cooper Guthery (B.S.Ed. '31) of Marion, Ohio. This fund honors Rev. Milton Lashley and Myrtle Lowe, outstanding citizens who dedicated their lives to the Marion community, the church and the preservation of Black heritage.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Twenty percent (20%) of the annual income shall be added to the fund's principal and eighty percent (80%) shall be used to provide one or more scholarships or scholarship loans to deserving minority students who are attending The Ohio State University at Marion. The selection of the recipients shall be made upon the recommendation of The Ohio State University Marion Campus Scholarship Committee in consultation with the scholarship chairperson of the Marion Campus Minority Advisory Committee, the Dean of the Marion Campus, and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$15,381.25

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The J. Howard and Josephine S. Fettro 4-H  
Endowment Fund**

The J. Howard and Josephine S. Fettro 4-H Endowment Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from J. Howard Fettro (B.S.Agr. '29; M.S., Rural Economics '38) and Josephine S. Fettro of Hillsboro, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Highland County 4-H Program, with preference for, but not limited to, one or more scholarships for 4-H members, either current or alumni, of Highland County, Ohio. Should the income exceed the scholarship as determined by the Highland County 4-H Advisory Committee, the annual income may be used to support the funding of awards; training of volunteer leaders; sponsoring seminars or programs; purchasing of material or services that will supplement the 4-H program; and marketing of the local 4-H program. All expenditures from this fund shall be approved by the Highland County 4-H Advisory Committee. Beneficiaries and the number of scholarships are to be determined by a committee of, or approved by, the Highland County 4-H Advisory Committee in cooperation with the University Committee on Student Financial Aid. The scholarships may be awarded to any undergraduate or graduate students attending The Ohio State University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees with preference being given to recommendations from the Director of the Ohio State University Extension in consultation with a committee representing the Highland County 4-H community in order to carry out the desire of the donors.

\$15,000

**The First Community Village Endowed Scholarship Fund**

The First Community Village Endowed Scholarship Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the First Community Village, Columbus, Ohio.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide scholarships to students enrolled in the Division of Hospital and Health Services Administration within the College of Medicine, who have an interest in long-term care management and policy. The selection of qualified candidates shall be made on the basis of criteria developed by a selection committee within the Division. The final award(s) shall be made to scholarship recipients by the Chairperson of the Division of Hospital and Health Services Administration and the Dean of the College of Medicine in consultation with the University Committee on Student Financial Aid.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The First Community Village Endowed Scholarship Fund (contd)**

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine or program administrative officer in order to carry out the desire of the donor.

\$15,000

**The Dr. John C. Kirkpatrick Endowed  
Scholarship Fund**

The Dr. John C. Kirkpatrick Endowed Scholarship Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund in honor of John C. Kirkpatrick (O.D., Optometry, 1972) from his many friends and colleagues. This fund commemorates Dr. Kirkpatrick's life and career.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award scholarships to Optometry students who have demonstrated (1) a high degree of academic potential, (2) scholastic ability and enthusiasm for learning, and/or (3) financial need. The award recipients shall be selected by the Dean of the College of Optometry program in consultation with the University Committee on Student Financial Aid. Should income from this fund not be awarded in any given year, then the income shall be added to the fund's principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,100

**The Ohio State University Rugby Football  
Club Endowment Fund**

The Ohio State University Rugby Football Club Endowment Fund was established June 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from friends and alumni of the Club.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**Establishment of Named Endowed Funds (contd)**

**The Ohio State University Rugby Football  
Club Endowment Fund (contd)**

The annual income shall be used to fund the extraordinary activities of the Rugby Football Club, including trips to national and international competition, as approved by the Director of University Recreation and Intramural Sports.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,000

**THE OHIO STATE UNIVERSITY FOUNDATION**

**Approval of Description and Establishment of Fund**

**The Chalmers P. Wylie Scholarship Fund  
for Public Service**

The Chalmers P. Wylie Scholarship Fund for Public Service was established June 4, 1993, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from Congressman Chalmers P. Wylie and friends in the name of his grandchildren, Bryan Wylie, Pamela Poston, and Tamara Poston.

Income provided by the Foundation shall be distributed to the Director of the School of Public Policy and Management in the College of Business to fund scholarships for students in the School of Public Policy and Management. The Director, in consultation with the donor and the University Committee on Student Financial Aid, shall select the recipient(s) of the scholarship(s). Criteria for awards include not only academic achievement but also leadership and commitment to public service.

\$50,000

**Change in Description of Establishment Fund**

**The Professor John C. Burnham Endowment Fund**

The Professor John C. Burnham Endowment Fund was established September 2, 1992, by the Board of Trustees through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts from a friend and designated for the support of the Department of History. The description was revised June 4, 1993.

Income provided by the Foundation shall be distributed to University Libraries to be used to acquire materials for the permanent collections of primary concern and interest to the Department of History. Expenditures from this fund shall be approved by the Chairperson of the Department of History.

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## STUDENT AFFAIRS COMMITTEE REPORT

Mr. Francisco:

This morning the Student Affairs Committee met and heard from several sorority and fraternity presidents. I would like at this time to call on David Strauss, Coordinator for Greek Affairs, to address the Board.

Mr. David Strauss:

I want to thank you this morning for asking me to come before the Board. I represent 4,000 students and 68 fraternities and sororities that are part of the Ohio State Greek community. The Ohio State Greek community is one of the largest nationally, and together with Miami of Ohio and the University of Illinois, we are in the Big Three for the size of Greek systems. For the sake of time, I have put together for you a brief overview about the Greek system at Ohio State. We have three governing councils that run the system and they are part of three national councils, which is shown on the first page. Often when people come into my office or they have reports to do, I begin by explaining that there is a national council and then there are local chapters.

The second page of the report talks about what the Greek community has done this year, both system-wide and also as individual chapters in community service. For the Greek Week Blood Drive, over 2,000 units of blood for the American Red Cross was raised. The Greeks are also crucial in the Michigan/OSU Blood Drive that takes place in the fall. We collected over 1 ton of food for the Mid-Ohio Food Bank and had a carnival that over 400 local underprivileged youths attended. This year alone in philanthropy, over \$100,000 has been raised and the numerous types of activities are listed. The Greeks volunteer over 5,000 hours a year, everywhere from working at the OSU Hospitals to cleaning up the highways through an Adopt-A-Highway Program.

Of the Greek-wide programs we did this year, and we will be continuing on for next year, one that we are very excited about is the Adopt-A-School Volunteering Program. We were selected as one of 50 pilot schools to partake in the Adopt-A-School Volunteering Program. We will be doing that with the Indianola School which sits on 17th and Indianola, right in the middle of the Greek community. This program is funded by a Kellogg Foundation Grant that the National Interfraternity Council obtained, so we will be part of that.

We have been doing quite a bit with alcohol awareness. We have had speakers and seminars through our Gamma Chapter, which is Greeks Advocating the Mature Management of Alcohol. Also, our Greek honorary, Order of Omega, has a leadership conference every year. Kate Terrill, Panhellenic President, spoke earlier about the Rape Education Program that goes on throughout the Greek community. We have had an AIDS awareness speaker. The Perfect Party was to talk about how to run a party safely, because that is very much an issue for us. Fall Quarter we are planning on having a Campus of Difference Program with the Anti-Defamation League.

The third page of the report lists some of the issues that we are facing. One of the issues that we talked about earlier this morning was the declining rush numbers. Rush is the time of year when we do membership recruitment. Rush is done in the fall for the men and women of IFC and Panhellenic, and the Black Greek Council begins their recruitment in October. Together with economic issues and enrollment issues, we see the number of people getting involved in Greek life go down. We are

### **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Strauss: (contd)

looking at countering that by having a Sorority Rush Task Force and also a Rush Symposium for the men to talk about how we can get our numbers and keep them going up.

Legal Liability and Risk Management continues to be an issue for all Greek systems, not only with alcohol risk management, but hazing and date rape issues. We work on a daily basis with these types of issues. One thing Ohio State has taken part in and has produced is a video that went out to over 400 chapters to talk about alcohol education.

The publication before you tells a little bit more about our system. This will go out to all new students this fall to let them know about fraternities and sororities at Ohio State. I also have some extra copies for the Vice Presidents who wish to have a copy. I will just leave them here for you. If there are any questions that you have, I will be glad to help you out. Thank you, Hiawatha.

Mr. Francisco:

Thank you, David. We also met with the Student Government Presidents this morning. I would like to recognize Chris Norman, who is our newly elected Undergraduate Student Government President. One of their concerns was the computing fees for the College of Business and the search for a new Vice President for Student Affairs. Also, he recognized the alcohol problem and they will be starting a new task force to address this problem in the fall.

Karen Duncan, President of the Council for Graduate Students, shared the same view about the computing fees for the College of Business. She also shared the same concerns for the search for Vice President for Student Affairs. I also want to recognize the newly elected Graduate President Frank Chloupek and Vice President Cherie Bayer. That concludes my report.

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### **ACADEMIC AFFAIRS COMMITTEE REPORT**

Mr. Kessler:

This morning the Academic Affairs Committee met. We were to have heard a report on decision making at the University by a group of faculty members, but because of the shortage of time we deferred that for a subsequent committee meeting. We might meet before the next Board meeting and if so, we will let the other Board members know so they can attend. I would like to present the following resolutions for your consideration:

#### **AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND RULES OF THE UNIVERSITY FACULTY**

Resolution No. 93-147

Synopsis: The Academic Affairs Committee recommended the approval of the following amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty.



**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND  
RULES OF THE UNIVERSITY FACULTY (contd)**

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Bylaws of the Board of Trustees and Rules of the University Faculty were approved by the University Senate on May 1, 1993:

Amended Bylaw

3335-1-05 University organization.

(A) Unchanged.

(B) Basic educational organization of the university. The basic organization of the educational units of the university shall be departments, divisions, academic faculties, schools, academic centers, colleges, regional campuses, the graduate school, the colleges of the arts and sciences, and the agricultural technical institute.

(C) and (D) Unchanged.

(E) Academic centers; defined. The unit of the university for research, instruction, or related service which crosses department, division, academic faculty, school, or college boundaries is the academic center.

Balance unchanged.

Amended Rules

3335-3-17 Principal administrative officials.

(A) The term "principal administrative official" shall include the members of the president's executive committee, the deans of the colleges and the dean and directors of regional campuses and their designated staffs, the director of the university libraries, chairpersons of academic departments and faculties, and directors of schools and academic centers. The members of the president's executive committee shall identify to the president such other persons in their areas of responsibility who shall be considered principal administrative officials of the university.

Balance unchanged.

Establishment and Organization of Regional Campuses,  
Colleges, Schools, Departments, and Academic Centers

3335-3-25 Organization of the university.

(A) and (B) Unchanged.

(C) The basic organization of the educational units of the university shall be departments, divisions, academic faculties, schools, academic centers, colleges, regional campuses, the graduate school, the colleges of the arts and sciences, and the agricultural technical institute.

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND  
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Rules (contd)

3335-3-34 Schools, departments, divisions, academic faculties and sections; defined and located.

(A) through (F) Unchanged.

(G) A "section" is an informal unit within a school, department, division, or academic center which is established to expedite the administration of a given academic subject. The function of a section shall be to assist the parent unit in the administration of the subject and to provide an organizational structure for relationship with professional organizations or other individuals with similar interests. The faculty member in charge shall be known as the section head. The head of the section is appointed by the administrator of the parent unit and has responsibilities delegated by the administrator of the parent unit. The formation of a section must be reported to the council on academic affairs.

Balance unchanged.

3335-3-36 Academic centers.

(A) An academic center is a non-degree granting educational unit of the university engaged in research, instruction, or related service which crosses department, division, academic faculty, school, or college boundaries. An academic center is defined by its mission and scope, not its title, and may be described as a center, institute, laboratory, or similar term. Use of "center" or "institute" in the names of proposed units of the university shall be limited to academic centers, unless approved by the council on academic affairs.

(B) Academic centers shall be established or abolished by the board of trustees upon the recommendation of the university senate and the council on academic affairs. Faculties of existing educational units that would commit or receive resources shall be consulted in the creation or abolishment of an academic center. If the academic center has a research or graduate education component, the council on research and graduate studies shall be consulted.

The office of academic affairs shall maintain a register of all academic centers and appropriate records concerning each one.

(C) Reporting lines for academic centers shall be specified by the senior vice president for academic affairs and provost on the recommendation of the council on academic affairs and, where appropriate, the council on research and graduate studies.

An academic center shall be administered by a director who shall be appointed by and report to the dean of the pertinent college or, where there is no single pertinent college, to a dean, governing board of deans, or vice president, as determined by the nature, purposes, and special circumstances of the academic center.

(D) Each academic center shall have an oversight committee nominated by the person or board to whom the director reports and approved by the faculty of the center. The majority of the oversight committee shall consist of regular faculty from the academic units involved in the academic center. The director shall consult regularly with the oversight committee.

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND  
RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Rules (contd)

(E) Although academic center may not establish independent course offerings and degree programs, they may participate in cooperative programs involving course offerings and degree programs within existing academic units. With the approval of the council on academic affairs, the faculty of a school or college may delegate to an academic center the authority to offer courses or degree programs established under the auspices of that school or college. Proposals for any such courses or programs must be forwarded to the office of academic affairs with the signature approval of the appropriate school or college which must retain ultimate authority and responsibility for the courses or degree programs.

(F) University faculty and staff may affiliate with an academic center under procedures approved by its oversight committee. Academic centers shall not serve as tenure initiating units.

(G) The director of each academic center shall develop in conjunction with the oversight committee a pattern of administration for the center.

The director of each academic center shall submit an annual report to the oversight committee; to the dean, governing board of deans, or vice president to whom the director reports; and to the office of academic affairs, as part of the annual budget-review process of the university. The director shall consult with the oversight committee during preparation of the annual report.

(H) Separate fiscal units shall be established and maintained only for authorized academic centers.

(I) Every four years the office of academic affairs shall request from the director of an academic center, its oversight committee, and the dean, governing board of deans, or vice president to whom the director reports, recommendations concerning reporting lines, governance, performance and effectiveness, and the continuation of the academic center. (B/T 9/8/61,6/4/93)

Rescind Rule 3335-3-37 Research institutes, establishment and administration.

Rescind Rule 3335-3-38 Director, Mershon center for education in national security.

Rescind Rule 3335-3-39 Center defined.

3335-5-491 Mershon committee on education in national security.

(A) Unchanged.

(B) The committee shall function principally in an advisory capacity to the director with respect to the development of a program of education and research in national security which will support and be in harmony with the general educational and research aims of the university. The committee shall be charged with the responsibility of ensuring that the program makes a significant and continuing contribution to the university-wide program for education and research in national security.

Balance unchanged.

NOW THEREFORE

**AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES AND  
RULES OF THE UNIVERSITY FACULTY (contd)**

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Mr. Kessler, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**PERSONNEL ACTIONS**

Resolution No. 93-148

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 7, 1993 meeting of the Board, including the following Appointment of Chairpersons, Reappointment of Chairpersons and Director, Reappointment of Principal Administrative Officials, Appointment, Leaves of Absence Without Salary, Leave of Absence Without Salary--Change in Dates, Professional Improvement Leaves--Change in Dates, and Emeritus Titles, as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Ohio State University Hospitals) approved April 22, 1993, by the Hospitals Board be ratified.

Appointment of Chairpersons

May 1, 1993 through September 30, 1997

Management and Human Resources

Stephen L. Mangum

October 1, 1993 through September 30, 1997

History

Michael J. Hogan

Reappointment of Chairpersons and Director

July 1, 1993 through June 30, 1994

Physical Medicine and Rehabilitation

Paul E. Kaplan

July 1, 1993 through June 30, 1997

Division of Hospital and Health Services

Administration

Physiology

Psychiatry

School of Allied Medical Professions

Stephen F. Loebs

Jackie D. Wood

Henry A. Nasrallah

Stephen L. Wilson

Reappointment of Principal Administrative Officials

JULIUS S. GREENSTEIN, Dean and Director, The Ohio State University Newark Campus, effective July 1, 1993, through June 30, 1994, pursuant to rule 3335-3-17 of the Administrative Code.

DONALD HARRIS, Dean, College of the Arts, effective July 1, 1993, through June 30, 1996, pursuant to rule 3335-3-17 of the Administrative Code.

## **PERSONNEL ACTIONS (contd)**

### Reappointment of Principal Administrative Officials (contd)

ROBERT M. ARKIN, Associate Dean of Undergraduate Studies, Colleges of the Arts and Sciences, effective July 1, 1993, through June 30, 1997, pursuant to rule 3335-3-17 of the Administrative Code.

### Appointment

RIC WANETIK, Administrative Consultant to the President for Cultural Affairs, President's Office, effective immediately, with No Salary.

### Leaves of Absence Without Salary

JOHN C. RULE, Professor, Department of History, effective Spring Quarter 1993, to complete major projects.

ROSEMARY BOLIG, Associate Professor, Department of Family Relations and Human Development, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to accept a visiting professorship at Mt. Vernon College, Washington, DC.

MARK D. FULLERTON, Associate Professor, Department of History of Art, effective Autumn Quarter 1993 and Winter Quarter 1994, to accept a visiting professorship at Bryn Mawr College, Bryn Mawr, PA.

DAVID GINZBURG, Assistant Professor, Department of Mathematics, effective Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to work at Tel-Aviv University, Tel-Aviv, Israel.

GAIL W. YUEN, Instructor, Ohio State University Extension, effective May 1, 1993, through April 30, 1994, for personal reasons.

### Leave of Absence Without Salary--Change in Dates

JAMES C. TURNER, JR., Assistant Professor, Department of Mathematics, change leave from Autumn Quarter 1992 and Winter Quarter 1993, to Winter Quarter 1993.

### Professional Improvement Leaves--Change in Dates

MICHAEL BRAUNSTEIN, Professor, College of Law, change leave from Autumn Semester 1993 and Spring Semester 1994, to Spring Semester 1994.

BERND FISCHER, Associate Professor, Department of Germanic Languages and Literatures, change leave from Autumn Quarter 1993, Winter Quarter and Spring Quarter 1994, to Winter Quarter, Spring Quarter, and Summer Quarter 1994.

### Emeritus Titles

FRANCIS S. WRIGHT, Department of Pediatrics, with the title Professor Emeritus, effective June 1, 1993.

## **PERSONNEL ACTIONS (contd)**

### Emeritus Titles (contd)

ROBERT J. DURAN, Department of Surgery (Plastic Surgery), with the title Clinical Professor Emeritus, effective June 1, 1993.

### Medical Staff Appointments (The Ohio State University Hospitals)

Brown, David A., Attending Staff, Department of Surgery--Division of Thoracic and Cardiovascular Surgery

Dadmehr, Nahid, Courtesy Staff, Department of Neurology

Farooqui, Asim A., Limited Staff, Department of Psychiatry--Division of General Psychiatry

Kosloske, Ann M., Attending Staff, Department of Surgery--Division of Pediatric Surgery

Lambert, David R., Attending Staff, Department of Internal Medicine--Division of Dermatology

Allen, Elizabeth DeFrancis, M.D., Attending Staff, Department of Pediatrics

Beech, Amy Leigh, M.D., Limited Staff, Department of Pediatrics

Bowman, Mary Jo Alice, M.D., Attending Staff, Department of Pediatrics

Gunn, Joseph Donald, M.D., Limited Staff, Department of Pediatrics

Haley, Daniel Thomas, D.P.M., Courtesy Staff, Department of Surgery/Division of Orthopaedic Surgery

O'Dorisio, M. Sue, M.D., Attending Staff, Department of Pediatrics

Ribeiro, Isabela Quilelli Correa Rocha, M.D., Limited Staff, Department of Internal Medicine/Division of General Medicine

Racich, Kathleen Ann, D.O., Limited Staff, Department of Psychiatry/Division of General Psychiatry

Wallenbrock, Angela B., M.D., Attending Staff, Department of Psychiatry/Division of Child Psychiatry

Whitcomb, Michael Edward, M.D., Attending Staff, Department of Internal Medicine/Division of General Medicine

### Medical Staff Reappointments (1992-1994) (The Ohio State University Hospitals)

Nag, Subir, Attending Staff, Department of Radiology--Division of Radiation Oncology

Wise, Gary, Courtesy Staff, Department of Neurology

Ruff, Michael E., M.D., Courtesy Staff, Department of Surgery/Division of Orthopaedic Surgery

Szames, Steven E., M. D., Courtesy Staff, Department of Surgery/Division of Orthopaedic Surgery

Upon motion of Mr. Kessler, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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## **RESOLUTIONS IN MEMORIAM**

Resolution No. 93-149

Synopsis: The Academic Affairs Committee recommended the approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

## **RESOLUTIONS IN MEMORIAM (contd)**

Paul S. Fancher

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 1, 1993, of Paul S. Fancher, M.D., Professor Emeritus in the Department of Internal Medicine.

Paul S. Fancher, M.D., was born on October 15, 1903, in Huron County, Ohio. He attended Ohio Wesleyan University and graduated in 1925 with an A.B. degree. In 1930 he graduated from The Ohio State University College of Medicine with an M.D. degree. His postgraduate training was completed at Fort Sam Houston, Texas, the Army of Medical School in Washington D.C., the Mayo Clinic and at a number of other institutions including Walter Reed Army Hospital.

Over the course of his active career, Dr. Fancher held a number of major administrative and academic roles, most of which were at prestigious military hospitals throughout the U.S. In the early 1930's, he served as Chief of the Contagious Disease Service at Fort Sam Houston Hospital, and he later served in the Internal Medicine service at Walter Reed Army Hospital where he was later placed in charge of the Allergy Service in that hospital. He then served at Tripler Army Hospital in Hawaii, again focusing on internal medicine. He held this post until 1939 when he was transferred to Fort Hayes Hospital in Columbus, Ohio. Subsequently, Dr. Fancher also served at Percy Jones Army Hospital in Michigan and again at Walter Reed Hospital in Washington D.C. Until 1958, Dr. Fancher served as Commanding Officer at Letterman Army Hospital in San Francisco, California, and he retired from the post in 1958 holding the rank of Brigadier General. In 1958 Dr. Fancher returned to Ohio and was appointed Director of the University Health Service and Professor of Preventive Medicine in the College of Medicine.

Dr. Fancher served his country ably during World War II, as well as in the early 1950s when he was stationed in Korea as a medical consultant. Among his many honors were the Legion of Merit with two Oak Leaf Clusters, the Bronze Star, the Medale de Honour (presented in France).

He was a member of the American Medical Association, the American College of Physicians (Fellow), and Association of Military Surgeons, and the Columbus Society of Internal Medicine. He was a Diplomate of the American Board of Internal Medicine.

Dr. Fancher was the author of a number of articles on thyrotoxicosis, hyperthyroidism, coronary disease, sarcoidosis and others.

His many contributions as a military physician, as well as a practicing physician in Ohio have earned him the deep respect of many colleagues and friends throughout the country.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to Dr. Fancher's family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Wolfgang Fleischhauer

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 17, 1993, of Wolfgang Fleischhauer, Professor Emeritus in the Department of Germanic Languages and Literatures.

Professor Fleischhauer was born in 1910 in Kassel, Germany, where he received his early education. After graduating from the Friedrich-Wilhelm Gymnasium in Cologne in 1929, he continued his studies at the University of Cologne. In 1932-33 he was a Teaching Assistant in the German Department at The Ohio State University. Having returned to Cologne, he earned his Ph.D. there in 1936. That

## **RESOLUTIONS IN MEMORIAM (contd)**

### **Wolfgang Fleischhauer (contd)**

same year, he crossed the Atlantic once more to join the faculty of the Department of German at The Ohio State University as Instructor. He was promoted to Assistant Professor in 1946, to Associate Professor in 1948, and to Professor in 1956. In the Spring of 1957 he was Visiting Professor at the University of Chicago. He retired in 1976, having served Ohio State for 40 years.

Throughout his long and distinguished career, Professor Fleischhauer focused his attention on Germanic linguistics. Enthusiasm for Philology led him to write a series of articles and reviews; reverence for his teacher, Hans Sperber, inspired him to compose several tributes to the master and to re-edit his History of the German Language. The way in which words changed and expanded in meaning or wandered from language to language and from country to country never ceased to fascinate him. Over the years he became a familiar sight in the German-speaking Amish settlements in northern, Ohio, where he conducted his fieldwork. Even during his retirement he continued working on the history of German immigrants by culling, transcribing, and translating documents for the Ohio Historical Society.

Wolf Fleischhauer will long be remembered as a man of enormous personal charm, as respected for his humane learning as he was beloved for his unaffected modesty. Dedicated to students and colleagues alike, he was a true friend to all who were privileged to study and work with him.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding on their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

### **Ralph H. Grimshaw**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 8, 1993, of Ralph H. Grimshaw, Professor Emeritus in the Department of Animal Science.

Ralph Grimshaw was born July 4, 1908, in Lucasville, Scioto County, Ohio. He received his high school diploma from Menford High School on his native county and graduated from The Ohio State University in 1931. He was granted a State Life Teaching Certificate by the Public Schools of Ohio in 1934. Graduate work was pursued in both Ohio and Michigan and he received his M.S. degree from Michigan State University in 1959.

His professional career began as a Vocational Agriculture Teacher and he remained in this profession for twelve years serving at the Mowrystown and at the Thornville Public Schools. In 1943, he accepted the position of fieldman, manager and lamb grader with the Cincinnati Livestock Producers Marketing Association serving both the Hillsboro and Wilmington markets. In 1947, Mr. Grimshaw was appointed County Agriculture Extension Agent for Clinton County where he served until 1952 when he was selected to be the State Sheep Extension Specialist at The Ohio State University. He retired from this service in December 1978.

Professor Grimshaw was a true educator who never ceased to learn himself. He exhibited a genuine interest in virtually everything that he saw or heard. A tireless, innovative, productive worker, he possessed a unique organizing ability. A recognized leader at every level of the American Sheep Industry, he was a master at developing cooperation between educational, research and commercial interests and coordinated these activities in an extremely effective manner.

Though he never sought recognition for his efforts, he was the recipient of countless honors bestowed upon him by his peers in the United States livestock industry. A few of his recognitions



## **RESOLUTIONS IN MEMORIAM (contd)**

Ralph H. Grimshaw (contd)

include being the first recipient of the Silver Ram Award by the American Sheep Producers Council, the Extension Award by the American Society of Animal Science, Extension Award of Merit by the Ohio Chapter of Gamma Sigma Delta, inductee in the Ohio State Fair Hall of Fame, and his portrait was recently hung in the Ohio Agriculture Hall of Fame.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to his family and friends. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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## **FISCAL AFFAIRS COMMITTEE MEETING**

Mr. Skestos:

The Fiscal Affairs Committee is meeting as a committee of the whole this morning and we have many important issues to address. Without further adieu, I would like to call on Bill Shkurti to discuss with us first the comparative indicators on our financial resources.

### **REPORT ON COMPARATIVE INDICATORS ON FINANCIAL RESOURCES**

Mr. Shkurti:

These comparative indicators are something we do every year at this time, as we get prepared to discuss and debate the budget. We compare where Ohio State ranks with the rest of the public Big Ten, excluding Northwestern, on a couple of financial indicators. Let me walk through those very quickly.

On the second page under the tab that talks about annual resident undergraduate fees for Ohio State and the other Big Ten public institutions, you will see that Ohio State has an average fee of \$2,799. This ranks about 14 percent below average for the rest of the public Big Ten. If we look on the next page on how this has changed over time, you will see that our resident undergraduate tuition has remained relatively stable in that period. Our non-resident undergraduate tuition has increased slightly, although still below average, and our non-resident graduate tuition is now the second highest in the public Big Ten.

The next comparison shows where Ohio State's tuition stands compared to other public assisted universities in the State of Ohio. When you think of us as the most comprehensive institution in the State, I would argue that we are also the flagship institution. It is interesting to notice that our tuition compared to other state institutions is tenth out of 13 and in fact has not grown much over the last five years compared to the others. The other thing that I think is important to mention is the State of Ohio tends to be a relatively high tuition, low state support state compared to other states. That needs to be taken into account in terms of comparing these figures as well.

**REPORT ON COMPARATIVE INDICATORS ON  
FINANCIAL RESOURCES (contd)**

Mr. Shkurti: (contd)

The next chart compares our expenditures per student with the other public Big Ten. Again, it shows that we are slightly below the average at \$11,127, 7 percent below the weighted average. Our tuition rates are slightly below average and our expenditures per student rates slightly below average as well. You can see from the chart that there is one very big spender in that list of ten -- the University of Michigan. The University of Michigan is at a relatively high level, but I would argue the quality of what is offered there is not as high in proportion as the expense. Before I go on to the next set of charts, Mr. Chairman, I will stop to see if there are any questions from any members of the Board about this particular display of information.

(See Appendix LXIV for charts, page 905.)

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**BRIEFING ON ISSUES FOR FY 1994 BUDGET**

Mr. Shkurti:

The items that are in the Board books have been publicly distributed to the Board and to the campus over the last two weeks. I will not go over them in detail other than to emphasize the \$25 million problem we are discussing is a projection for next fiscal year. For Fiscal Year 1993 our budget will come in on target and on balance, although narrowly, so that this is a projection into the next year and is something we will be dealing with over the next month or two.

At the end of the tab, there is a time table that says what happens next. I want to make sure that I have expressed at least what our time line is so the Board members and the public are comfortable with what we are doing. We have already begun consultations with the deans, faculty, Senate Fiscal Committee, and Staff Advisory Committee in the month of June about what we might do. Hopefully, if everything goes well we will have a new State budget after the old one expires on June 30, and there is some optimism that we will have it before then. That will tell us a lot about both what our tuition and State support will be, so it will allow us to finalize our figures. We hope to come back then to the Board at the July 9 meeting with some overall parameters about how we propose to get our revenue and spending in balance for Fiscal Year 1994.

The deans have requested -- and with your support -- that we give them more time than we traditionally would at this stage of the process because of the necessity to deal with this \$25 million gap. So the reduction plans for specific units will be due back to the Provost and to the Office of Finance on August 2. We will then come back with phase 2 of the budget plan to the Board at its September meeting. Phase 2 will involve the specific recommendations as to the level of reallocations for each specific unit. There will be a two-step process that is somewhat different than what we have done before over the last three years. Our budget process has been different every year because our challenges have become different and more challenging every year. We think that we have struck the proper balance between moving forward with consultations in a deliberate way and also getting the problem resolved as soon as possible.

**BRIEFING ON ISSUES FOR FY 1994 BUDGET (contd)**

Mr. Shkurti: (contd)

The other point is one of the things the President has stressed for quite some time -- and I know the Board has been supportive of -- is for the University to plan on a longer horizon. One of the things we are doing this year is we are planning on a two-year cycle, so we will also begin planning for Fiscal Year 1995 even before we have Fiscal Year 1994 wrapped up. That means we will be trying to ride two horses at the same time, with the obvious challenges that that can produce. I think it is something important that we need to do as part of building on our academic planning process so that we look at a longer horizon.

The only other thing I would add is that there is a resolution here that provides for an interim budget. As you know the current budget expires on June 30 and we will not be meeting with the Board again until July 9. It would ease my state of mind and I suspect 30,000 other people who depend on University paychecks, if the Board would see fit to pass an interim budget resolution so we have the authority to function between June 30 and July 8.

**INTERIM BUDGET**

Resolution No. 93-150

Synopsis: The authorization to make expenditures in 1993-94 is proposed.

WHEREAS the University has identified an operating shortfall for the next fiscal year and the levels of State financial support for 1993-94 have not yet been established; and

WHEREAS it is necessary to defer decisions concerning salary levels, fee levels, and other University expenditures until State subsidy support has been determined in an appropriations bill and distributed by the Board of Regents; and

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that a Current Funds Budget for 1993-94 is developed and adopted;

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources contained in the Mid Year Report of Fiscal Year 1992-93 pending the adoption of the Current Funds Budget for 1993-94; and

BE IT FURTHER RESOLVED, That at the regularly scheduled meeting of the Board of Trustees, following the passage of the state budget and projected distribution of subsidy from the Board of Regents, the President will present the Administration's recommendation for the Current Funds Budget for 1993-94.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appenxi LXV for background information, page 911.)

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**REPORT ON THE IMPLEMENTATION OF THE FY 1993  
\$7.5 MILLION BUDGET REDUCTION PLAN**

Mr. Shkurti:

The next tab deals with the lingering \$7.5 million problem from last July. We have talked about this quite a bit at Board meetings and I am sure everyone is as weary of hearing about this as I am. Fortunately, we are close to getting it wrapped up and since we have talked about it I will not go over it in length. A resolution is not required because one has been passed already, but this is kind of a final report on how we hope to keep these savings on a continuing basis. The only real changes are summarized in the memo. We have divided the proposals because some of the things we are doing are somewhat experimental. We want to make sure we are balancing trying new things with financial responsibilities, so we have shown what the likelihood is of various savings.

At the February meeting we indicated that we would need a trigger reduction. A reduction in the annual rate of 1.2 percent is what we are recommending on the administrative budgets of the academic support units and the administrative portions of the college budgets. That means we are protecting the core instructional units or academic departments from this particular round of reallocations as we promised.

The third point is that we are being more indefinite about savings on the PERS deductions from student paychecks because we are still unsure about how the IRS will end up treating this issue. Mr. Chairman, that completes my presentation regarding the \$7.5 million.

Mr. Skestos:

Any questions for Mr. Shkurti? Thank you.

(See Appendix LXVI for background information and chart, page 921.)

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**HEALTH INSURANCE RATES FOR FACULTY AND STAFF**

Ms. Tom:

We wanted to just take this opportunity to review with the Board the new premium increases for our medical insurance for Fiscal Year 1994. The premiums for two of our plans, the OSU Health Plan and Traditional Plan, which require contributions from employees will increase. These increases are to cover projected costs and funding for medical services for the coming year. These two plans offer three levels of coverage: single, two-person, and family. And the premium increase amounts for these three levels respectively are: \$5.00 a month for the individual; \$10.00 a month for the two-person plan; and \$15.50 a month for the family plan. This translates to \$60.00 a year for individual coverage, \$120.00 a year for the two-person coverage, and \$190.00 a year for the family coverage.

We also will be offering a new lower cost plan called University Prime Care. This is what we call an exclusive provider plan and that restricts the participants to the OSU Hospitals' network services. Employees can elect to enroll in this plan and the premium savings will be about 40 percent below the OSU Health Plan and the

## HEALTH INSURANCE RATES FOR FACULTY AND STAFF (contd)

Ms. Tom: (contd)

Traditional Plan. The Buckeye Plan, which is non-contributory, will have no increase and that is available for employees to move into.

We recognize that the cost of health insurance is a major issue not only at OSU but nationally. We are concerned and this remains a priority. We feel that we have made very good progress in terms of cost containment efforts, and we have had very good support from the OSU Hospitals and our medical professionals there. We will continue in our efforts.

Just this year we made two changes that have been significant in terms of savings. We moved to a single administrator for our claims processing, which we project will save us \$1.3 million a year. The offering of this new exclusive provider plan we project will save us \$1 million dollars a year. So we will continue in these efforts. Very shortly, I will be appointing a committee that will involve University professionals, faculty, and staff to really help us look at developing a long-term comprehensive strategic plan for cost containment at the University.

Mr. Skestos:

Ms. Tom, I notice that we are looking at about a \$4 million increase in health insurance costs this coming year. Isn't that what we have budgeted in there? Is this going to continue or will these costs reduction methods bring that figure down, so that we won't be looking at an increment similar to that each year?

Ms. Tom:

I think the increases will probably continue because of inflation, but we would hope that we can control the rate of increases and hopefully see some downward spiral.

Mr. Skestos:

So those two -- the million dollar cut and the \$1.3 million cut -- are not necessarily all going to come into place in the next fiscal period. But we hope to have them in place over a period of time that they will then kick in so we will not have the same increase that we have been talking about.

Ms. Tom:

We are hopeful that the impacts will be continual in terms of the reductions that we make in the plan design this year, and then we will be putting in some additional cost containment efforts. Hopefully the levels will continue to go up just because of inflation, but hopefully not as much as we have seen in previous years.

Mr. Skestos:

Any other questions?

Dr. Gee:

The whole health care cost issue is an enormously important one to get our arms around. We note that if we go to the University Prime Care there is a 40 percent savings. Linda and I talked yesterday about the fact that she is going to put

### **HEALTH INSURANCE RATES FOR FACULTY AND STAFF (contd)**

Dr. Gee: (contd)

together another group to really take a look at how we can squeeze these costs, in addition to the squeezing that we are doing now.

The reason I point out the University Prime Care is that I am becoming increasingly convinced that hopefully we can move to a position -- we just heard that we happen to have one of the greatest hospitals in the country. We happen to have one of the finest medical schools in the country. I think that we are now going to have to convince people that they will need to give up the convenience of having the neighborhood doctor and move to being more involved as the University family is with these issues.

The difference in those health care costs are substantial and the opportunity for us to have major cost savings are clearly there. I believe we are going to have to address that issue.

Mr. Skestos:

I might add that I have done that already with my companies and have met with no opposition. They are very happy with the move to OSU.

President Gee:

You really are Scarlett and Gray, aren't you?

Mr. Skestos:

It was financially beneficial.

(See Appendix LXVII for background and chart, page 925.)

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### **ISSUES INVOLVED IN FY 1995-96 CAPITAL REQUEST**

Mr. Shkurti:

We are about at that time of year where we also have to request to the State of Ohio what we would like from them in the way of capital expenditures for next year. We will be bringing forth to the Board at the next meeting a specific request. In anticipation of that, I thought it would be valuable to share with you some of the issues that we face in the next capital budget.

We have talked about some of the constraints that we face in the operating budget. The same thing is happening in the capital budget, which is business as usual and is leading to a situation where our needs are a lot greater than what the State's ability is to support us. We either have to raise the bridge or lower the water, or a little bit of both, and that is in part what this memorandum from Dave Marsh, Assistant Vice President for the Office of Campus Planning, lays out. I will not go into detail, but I think the fundamental point that Mr. Marsh points out is that we feel our legitimate needs in the terms of State capital support for the next capital biennium are in the neighborhood of \$100 million. The history of what the State has given us in the last Capital Bill is more in the range of \$60 million. In some

**ISSUES INVOLVED IN FY 1995-96 CAPITAL REQUEST (contd)**

Mr. Shkurti: (contd)

cases we have gotten it up to \$88 million, but that was rather unusual. So we do have an issue of making some very difficult choices and also trying to get more support from the State.

The other point is that we have an important problem regarding deferred maintenance at this campus and the estimate of the backlog is really mind boggling - - \$268.7 million. We do not propose that this can be addressed overnight, because the problem did not occur overnight, but it does need to be addressed. There are some proposals there that we will be considering as we look at the budget.

I have also put in for your own reference a copy of what happened in the last Capital Bill, House Bill 904. The interesting thing about that is it shows you what we requested, what the Board of Regents recommended, and then what the Legislature gave us in House Bill 904. What you will find is that many times we request something and we do in fact receive it, for which we are very grateful. There are other times that we request something and we receive something, but it is less than what we requested and we understand how that works. Sometimes we request things and we do not receive anything at all, and that is part of the process. Sometimes we receive things we do not request and that is also part of the process. It is also part of the challenge of what we are dealing with.

The final item is a new item that I thought was important to share with you. The Board of Regents issued on May 19 their detailed guidance for the next capital plan.

It was an 8-page document written in the typical, technical style and if anyone wants to read that in detail, I would be glad to share it with you. I did take the liberty -- which is always a dangerous thing to do -- of excerpting from that document and highlighting what I thought were the most important elements of what the Regents were saying. I think it is important that we focus on that for just a minute.

The first item regarding planning assumptions indicates that the Board of Regents, who will be the first people to review our request, feel that the next capital bill is likely to be smaller than the one that just passed. The one that just passed was the one that gave us \$60 million, so they may be saying in their way that they will have one smaller. Now what they say and what the Governor does and what the Legislature does may or may not be the same thing, but I think it is important to keep that in mind.

They are also saying one of their criteria is to show us that the projects that you do need are so urgent that they cannot be deferred for another 2 years, which is point number 2. So in other words, the tradition in the past where when you get planning money in a capital bill you always get the money to complete the project and significantly move forward the next year may not be true in this next biennium -- at least in the eyes of the Board of Regents.

The next item deals with funding criteria and they talk about the twin test of importance and urgency, which is consistent with what they have said before. The fourth item is, and actually this is one we support, one of their priorities in what they call infrastructure issues. This is what we would call deferred maintenance and rehabilitation and renovation of existing facilities. They also indicate that undergraduate instruction space would be a priority, which is something we would

**ISSUES INVOLVED IN FY 1995-96 CAPITAL REQUEST (contd)**

Mr. Shkurti: (contd)

support. We also need to point out to the Board of Regents that a part of our mission is graduate instruction and research, which also contributes to the State of Ohio.

Then, and this is an important point, they want to discourage projects which will result in bigger buildings that have higher operating costs. We need to figure that into our planning as well. And finally there is a time line.

As I indicated, we will be back to you with specific proposals at the next Board meeting, but I wanted to give you a sense of the context or the lay of the land that we will be dealing with. I would also like to give my colleague, Vice President Pichette, a chance to add anything to the issue of deferred maintenance. Janet --

Ms. Pichette:

Thank you, Bill. I think the chart speaks for itself in where we are in deferred maintenance needs. We are not as bad as many universities, but we are far from having a campus that we can be proud of -- that every building is up to code or that every building is accessible or that every building has the appearance that we want for visitors, staff, and students.

We fall about \$9 million short every year and are getting farther behind in deferred maintenance. It is important that we look at the renovation needs and when we do renovations that the roofs, windows, and heating ventilation/air-conditioning systems are the first items addressed. Many times in the past we have put \$2 million into a building and not taken care of those basic things. Then when it rains and you have damage done to a new interior, people wonder why. We are coordinating better and are doing building audits. We have completed about 40 or 50 percent of the building audits that detail every need of every building on campus. What is a concern at the same time is that we have competing needs, such as the College of Business, which is a very important project. This will be a new building coming at the same time with all these deferred maintenance needs. So it is a challenge, we want to make sure the Board is aware of the challenge, and the difficult decisions that must be made in the near future. Thank you.

Mr. Skestos:

Any questions for Bill or Janet?

(See Appendix LXVIII for background information, page 929.)

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Ms. Pichette:

The next resolution will authorize us to proceed with two projects at University Hospitals: replacing the roof on Rhodes Hall and the first phase of the Radiology Department renovation on the second floor of Rhodes and Doan Halls. Both of these projects are funded by the Hospitals and have been reviewed by the Hospitals Board. We seek your approval to hire a design professional and request construction bids for these projects.



June 4, 1993 meeting, Board of Trustees

Mr. Kessler:

How old is the roof?

Ms. Pichette:

The Rhodes Hall roof?

Mr. Kessler:

Yes.

Mr. Fraley:

I believe it was built in 1977.

Ms. Casto:

That is not very old.

Mr. Kessler:

Shouldn't it last longer than that?

Mr. Skestos:

It depends on what the roof was constructed of -- if it was slate or wood it should last longer. If the roof was constructed of some kind of a composition -- asphalt or fiberglass -- it would not last as long.

Ms. Jill Morelli:

It is a built-up roof which has had successive renovations inside that have caused successive penetrations through the roof. This now leads us to a position where that warranty was voided as soon as we went through the roof the first time. As a consequence -- a 15-year old roof is certainly reaching perhaps the early stages of decomposition -- it is time to replace the roof now.

Mr. Skestos:

Any other questions?

Ms. Pichette:

That was Jill Morelli, University Architect, who gave you that bit of information. Thank you, Jill.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 93-151

**RHODES HALL ROOF REPLACEMENT  
RADIOLOGY DEPARTMENT RENOVATION - 2ND FLOOR DOAN/RHODES HALLS**

Synopsis: Employment of architects/engineers and request for construction bids for the listed projects is proposed.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS AND  
REQUEST FOR CONSTRUCTION BIDS (contd)**

**RHODES HALL ROOF REPLACEMENT  
RADIOLOGY DEPARTMENT RENOVATION - 2ND FLOOR DOAN/RHODES HALLS (contd)**

WHEREAS University Hospitals desires to repair and replace the entire Rhodes Hall roof system except for the auditorium area; and

WHEREAS the total estimated project cost is \$475,000.00, and the total estimated construction cost is \$400,000.00, with funding provided from University Hospitals; and

WHEREAS University Hospitals desires to proceed with phase one of a three-phase program to renovate diagnostic support service areas to expand the Radiology Film File Room to accommodate new moveable filing systems, office, and mailing functions; provide office functions for Ultrasound, CT, and Mammography; and consolidate diagnostic file reading functions; and

WHEREAS the total estimated project cost for this first phase is \$750,000.00, and the total estimated construction cost for this phase is \$615,000.00, with funding provided from University Hospitals:

**NOW THEREFORE**

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for these projects and that the fees for these services be negotiated between the firms selected and The Ohio State University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**EASEMENT**

Resolution No. 93-152

**OHIO BELL TELEPHONE COMPANY  
UNIVERSITY AIRPORT**

Synopsis: An easement for the installation of underground telephone conduit on property located at the University Airport is proposed.

WHEREAS the Ohio Bell Telephone Company has requested the granting of a 15-year easement consisting of a strip of land approximately 15 feet in width and approximately 6,600 feet in length for installation of underground telephone conduit on the north side of Case Road from Sawmill Road to a point south of the FAA Tower and then north into the Tower located at the University Airport; and

WHEREAS the underground telephone conduit will provide service between Port Columbus International Airport and the FAA Tower at Don Scott Field; and

**EASEMENT (contd)**

**OHIO BELL TELEPHONE COMPANY  
UNIVERSITY AIRPORT (contd)**

WHEREAS the Ohio Bell Telephone Company will install a 4-inch underground conduit for the University's exclusive use; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

Upon motion of Mr. Skestos, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**REPORT - UNIVERSITY'S ENDOWMENT FUND**

Resolution No. 93-153

RESOLVED, That the report on the University's Endowment Fund, dated May 21, 1993, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Friday, July 9, 1993, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Madison H. Scott  
Secretary

Deborah E. Casto  
Chairman